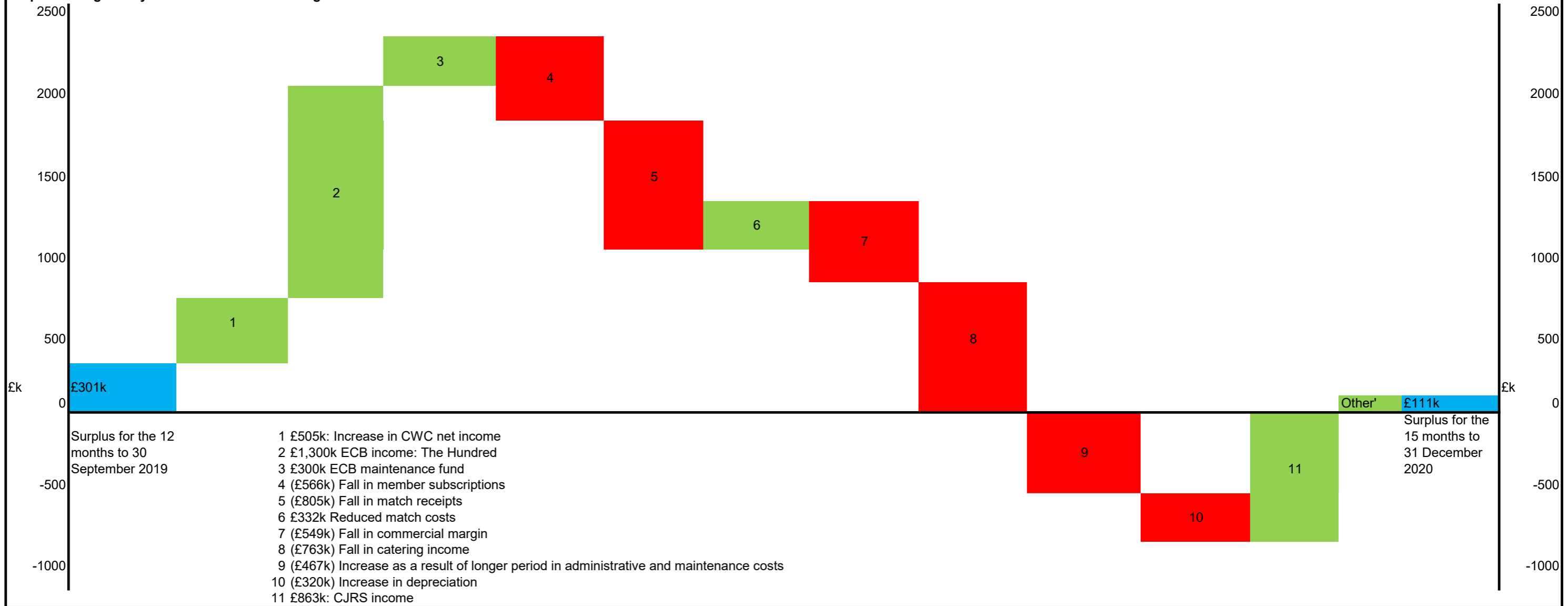


**Surplus "Bridge Analysis" 2019 - 2020 Accounting Periods**



Surplus for the 12 months to 30 September 2019

- 1 £505k: Increase in CWC net income
- 2 £1,300k ECB income: The Hundred
- 3 £300k ECB maintenance fund
- 4 (£566k) Fall in member subscriptions
- 5 (£805k) Fall in match receipts
- 6 £332k Reduced match costs
- 7 (£549k) Fall in commercial margin
- 8 (£763k) Fall in catering income
- 9 (£467k) Increase as a result of longer period in administrative and maintenance costs
- 10 (£320k) Increase in depreciation
- 11 £863k: CJRS income

Surplus for the 15 months to 31 December 2020